ESIF - Preparing the New Programming Period 2021-2027

2 - 3 December 2019, Vienna

With Experts from:
- Austrian Institute for Regional Studies and Spatial Planning, Austria
- European Court of Auditors

Highlights:
- Presentation: European Court of Auditors’ (ECA) approach to Performance Audit - The key elements to know, and an overview on Planning, Implementation and Reporting Details
- Case Study: Demonstration of the type of analysis made by the ECA for measuring Key Data (3)
- Workshop: Monitoring in Practice 2014-2020 and 2021-2027
Preparing well for the new Programming Period 2021-2027 is vital. Yet, the European Commission is requesting an ever-stronger focus on results for the ESI Funds 2014-2020. Thus, EU Funds authorities are asked to stipulate more precisely what changes and results are expected by the interventions of ESI Funds especially towards the end of the Programming Period. Also, it will be useful to look forward at how the proposed regulations will change and what their impact will be for the programming period 2021-2027.

Accomplishing Targets and Results of your Operational Programme (OP) 2014-2020, and how to prepare the New Programming Period 2021-2027 well are key issues that need a deeper insight. In addition, result and performance orientation influences the implementation of the OPs and the work of all stakeholders. But, how does this work exactly, in your specific environment? Be equipped with the methodology, tools, and objectives of performance auditing and achieve intended results focusing on the upcoming new regulations.

- The ECA method of measuring the achievement of objectives, results and impact
- The programming aspects and the importance of indicators
- The proposed new rules in comparison with the current funding period

What will you learn at this European Seminar?

- What is the current status of the negotiations?
- What are the main legal changes of the two funding periods?
- What lessons from the current funding period can be drawn for the new OPs?
- How to implement the new objectives and priorities of the Commission?
- What should be considered during programming?
- How can indicators be shaped and how does the monitoring work?
- What are the options for simplified administration?
European Seminar: European Structural and Investment Funds

ESIF - Preparing the New Programming Period 2021-2027

Your Experts from the field:

Luc T'Joen
Senior Administrator, Investments for Cohesion, Growth and Inclusion, European Court of Auditors

Bernd Schuh
Evaluation Expert and Member of the Board of Directors, Austrian Institute for Regional Studies and Spatial Planning, Austria

Who is this seminar for?
Members of staff dealing with management, control, monitoring and evaluation of ESI Funds 2014-2020 including Directors, Heads of Units, Managers, Experts, Controllers, Auditors, Officers, Lawyers from:

- Managing Authorities
- Intermediate Bodies and other Authorising Bodies
- Certifying Authorities
- Audit Authorities
- Beneficiaries of EU Funds
- National and Investment Banks, Private Banks
- Regional Development Agencies
- National and Regional Courts of Auditors
- Regional and Local Governments, Municipalities
- Consulting Companies, Advisory and Audit Services

Limited places available

Book now!

Do you have any further questions? Feel free to ask!

Call me or write me an e-mail.

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European Seminar in English, 2 Days
Booking-Nr. S-2273 MC
Event Date 2 - 3 December 2019
Participation Fee Price: 1.289,00
Event Place Leonardo Hotel Vienna
Matrosengasse 6-8
Vienna 1060
Austria
Tel.: +431599010

All Prices are in Euro and excluding VAT (20%).
Programme Day 1

08:30-09:00 Registration and Welcome Coffee
09:00-09:05 Opening Remarks from the European Academy for Taxes, Economics & Law
09:05-09:30 Welcome Note and Round of Introductions by the Chair
   Introduction of the course and of the participants’ experience and expectations
   Luc T’Joen, Senior Administrator, Investments for Cohesion, Growth and Inclusion, European Court of Auditors

<table>
<thead>
<tr>
<th>Presentation</th>
<th>European Court of Auditors’ (ECA) approach to Performance Audit – The key elements to know, and an overview on Planning, Implementation and Reporting Details</th>
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<tr>
<td>09:30-10:15</td>
<td>• Why do public sector auditors carry out performance audits? • What is a performance audit, and what are performance audit concepts? • What are the 3 “E”s”? • What is a Programme Logic Model? • How do we assess risks? • How do we complete a performance audit? • The main findings of recent transport performance audits: lessons learned from 2000 until now, and their impact on the use of EU co-funding in future • The ECA landscape review on transport and mobility (6 December 2018) • The planning of upcoming performance audit tasks: key aspects to know on strategic planning</td>
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<td>10:15-10:30</td>
<td>Discussion Round</td>
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| 10:30-11:00  | Coffee Break and Networking Opportunity
<p>| Presentation | European Court of Auditors’ (ECA) Approach to Performance Audit 2014-2020 - Planning a Performance Audit in Detail: The Tools, Methodology and Audit Criteria for Measuring Results, and a Showcase |
| 11:00-11:45  | • What is an audit planning memorandum? • What is the evidence collection plan? • Some audit tools explained: what are focus groups, and when to use them? Can benchmarking help you? When do you need surveying? What do you need to know before hiring technical experts? • What type of analysis do the ECA auditors perform before reporting, and how? Demonstration of the type of analysis made by the ECA for measuring Key Data (1) • Findings of a practical case in the transport field (1): seaport investments (the methodology, criteria, and performance analysis in detail) |
| 11:45-12:00  | Discussion Round |</p>
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<th>Time</th>
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| 12:00-12:45  | Presentation: Demonstration of the type of analysis made by the ECA for measuring Key Data (2)  
|              | • Findings of a practical case in the transport field: high-speed rail investments (the methodology, criteria, and performance analysis in detail)  
|              | Luc T’Joen, Senior Administrator, Investments for Cohesion, Growth and Inclusion, European Court of Auditors  |
| 12:45-13:00  | Discussion Round                                                    |
| 13:15-14:15  | Lunch Break and Networking Opportunity                                |
| 14:15-15:00  | Case Study: Demonstration of the type of analysis made by the ECA for measuring Key Data (3)  
|              | • Development of a case study using a briefing note with practical details on the airports field: what are the key risks for you, and how to include them into audit questions  
|              | • Findings of a practical case in the transport field: airport investments (the methodology, criteria, and performance analysis in detail)  
|              | Luc T’Joen, Senior Administrator, Investments for Cohesion, Growth and Inclusion, European Court of Auditors  |
| 15:00-15:15  | Discussion Round                                                    |
| 15:15-15:45  | Coffee Break and Networking Opportunity                                |
| 15:45-17:00  | Workshop: Lessons Learned With Regard to Results from Key ECA Audits: the ECA Comments on the Commission's Proposals for the Next Period  
|              | In this interactive discussion table, the ECA will indicate:  
|              | • What is in the financial regulation with regard to measuring results  
|              | • The importance of having "smart" objectives, "racer" indicators, and clear milestones, and a robust management system behind  
|              | • Its key issues with regard to the new rules proposed for performance measurement for the 2021-2027 programming period, and provide guidance and suggestions to ensure sound financial management  
|              | Luc T’Joen, Senior Administrator, Investments for Cohesion, Growth and Inclusion, European Court of Auditors  
|              | Bernd Schuh, Evaluation Expert and Member of the Board of Directors, Austrian Institute for Regional Studies and Spatial Planning, Austria  |
| 17:00        | End of Day                                                           |
| 17:00        | At the end of the first day we would like to invite you to our evening Get Together. |
Welcome Note by the Chair

Bernd Schuh, Evaluation Expert and Member of the Board of Directors, Austrian Institute for Regional Studies and Spatial Planning, Austria

Presentation

Monitoring and Evaluation (M&E) Framework - A Comparative Analysis

- The Legal framework of monitoring and evaluation system
- Obligations of involved authorities regarding monitoring and evaluation during management and implementation of Operational Programmes and ESIF projects inside OPs
- Relevant terminology: input, activities, outputs, results, impact
- Consequences of Mid-term evaluation of 2018 and outlook into ex-post evaluation

Indicators

- Which indicators exist, what are their role and implications for the project cycle
- OPs to priority axes/single projects
- Measurement and verification of indicators

Bernd Schuh, Evaluation Expert and Member of the Board of Directors, Austrian Institute for Regional Studies and Spatial Planning, Austria

Discussion Round

Coffee Break and Networking Opportunity

Workshop

Monitoring in Practice 2014-2020 and 2021-2027

In this interactive session, the delegates will work in small groups on the monitoring process through the life cycle of a specific project. The difficulties, obstacles, challenges are discussed.

- Monitoring requirements and obligations
- Monitoring systems and IT systems to collect, process and assess data?
- Collection, processing and assessment of data (which data)
- Data collection tools
- Monitoring through the life cycle of the project
- Outlook 2021-2027

Bernd Schuh, Evaluation Expert and Member of the Board of Directors, Austrian Institute for Regional Studies and Spatial Planning, Austria

Lunch Break and Networking Opportunity
Programme Day 2

Presentation 13:15-14:15

Measuring Evaluation in the New Programming Period
How to Apply Theory-Based Evaluation and Counterfactual Impact Evaluation

• What impact does the evaluation plan have on choosing an evaluation method
• Introduction to quantitative & qualitative methods
• For which projects and programmes is Counterfactual Impact Evaluation useful?
• What is “theory” in theory-based impact evaluation
• Extending the knowledge on current evaluation methods
• Random Control Trial as a “golden standard” for analysis of intervention effects
• Data requirements - a precondition for counterfactual impact evaluation
• Introduction to evaluation methods in the new programming period
• Practical exercises

Bernd Schuh, Evaluation Expert and Member of the Board of Directors, Austrian Institute for Regional Studies and Spatial Planning, Austria

Workshop 14:15-14:30 Discussion Round

Workshop 14:30-16:00

Fitting Programme Objectives with Evaluation Reality - A Group Work Learning Experience

In small groups, the participants will be requested to set up an impact evaluation design of a programme for a specific objective of their choice. By this approach, they will recapture the lecture of evaluation methods and may learn from each other’s experiences with fitting programme circumstances with evaluation realities.

• How to derive the right evaluation method based on the intervention logic of the specific operational programme

A coffee break will be included during the workshop

Bernd Schuh, Evaluation Expert and Member of the Board of Directors, Austrian Institute for Regional Studies and Spatial Planning, Austria

16:00 End of Seminar and Handout of Certificates
Luc T'Joen
Senior Administrator, Investments for Cohesion, Growth and Inclusion,
European Court of Auditors

After ten years of experience with economic customs policy legislation and controls in the Belgian Ministry of Finances and 20 years in the European Commission dealing with legislation, revenue controls, investigations and financial audits in the Directorates-General Taxation and Customs Union, Budget and Eurostat, Luc T'Joen joined the European Court of Auditors as of 2008, leading teams dealing with performance audits in the fields of structural funds, transport, research and energy. Luc T'Joen also provides training both internally and externally on performance auditing techniques and methodologies to transfer the theoretical as well as practical knowledge to adequately measure results.

Bernd Schuh
Evaluation Expert and Member of the Board of Directors,
Austrian Institute for Regional Studies and Spatial Planning, Austria

Bernd Schuh is Senior Expert and Member of the Board of Directors of the Austrian Institute for Regional Studies and Spatial Planning (ÖIR). He has vast experience in the fields such as economic, agricultural and environmental policy on EU level. In addition, he is a Member of the European Working Group on Multi-Criteria Decision Analysis Methods. Bernd Schuh has notably worked on structural funds evaluations, spatial monitoring of structural funds effects in terms of urban development as well as social issues and sustainability of structural funds implementation. He has profound experiences in evaluation practice and theory - being an advisor for international, national and regional authorities and a university lecturer at two universities in Vienna as well as a guest lecturer at different universities in Rome, Seville and Sheffield.
Organisational Matters

**Date of Event**
2 - 3 December 2019

**Booking Number**
S-2273 MC

**Event Language**
The event language will be English.

**Event Price**
Price: 1.289,00

The above price covers the following:
- Digital seminar documents
- Seminar certificate, if seminar fully attended
- Soft drinks and coffee/tea on both event days
- Lunch on all days

All Prices are in Euro and excluding VAT (20%).

Contact
European Academy
for Taxes, Economics & Law
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(Programme might be subject to alterations)

**Event Location**
Leonardo Hotel Vienna
Matrosengasse 6-8
Vienna
1060
Austria
Phone: +431599010
E-Mail: info@leonardo-hotels.com

Secure your place now:
euroacad.com/s2273
PLEASE DO NOT FORGET!

BOOKING NUMBER:

NOTE: Please find the Booking Number in the „Organisation“ section of this brochure.

Delegate

☐ Female  ☐ Male

First name

Last name

Your organisation

Department

Unit

Job position

Street

Postcode / City

Country

Phone

Fax

Email

Invoice Organisation (if different):

First name

Last name

Your organisation

Department

Unit

Job position

Street

Postcode / City

Country

Phone

Fax

Email

Invitation letter for Visa purposes (fee required).

With my signature I confirm my registration and accept the General Terms and Conditions as legally binding.

☐ I hereby agree to receive further information from EuroAcad GmbH.

In case of registration of more than one delegate do you prefer:  ☐ Single invoice?  ☐ Collective invoice?

NOTE: Only Valid with Signature and Stamp.

Place, Date

Authorised Signature and Stamp
GTC Terms and Conditions

for the offer of European Academy for Taxes, Economics & Law

§ 1 Scope - Subject of contract - Contractor
(1) The GTC apply to the participation in all training activities such as courses, seminars, workshops, trainings („Event“) offered and conducted by European Academy for Taxes, Economics & Law („EA“), including all goods and related services, unless otherwise agreed, e.g. by agreeing on special conditions.

(2) Legal provider of services from EA and the sole contractor of all services is EuroAcad GmbH represented by the Managing Director Christoph Brauner Leipziger Straße 9 in 10178 Berlin, Germany, registered with the local register court of Charlottenburg, HRB 15132B.

(3) EA provides its services exclusively to entrepreneurs in the meaning of section 14 of the German civil code (BGB), legal entities of public law and to public-law special funds („Customer“). Only those persons become contractors of EA. The persons that have been designated and registered by a Customer for an Event („Participants“) do not become contractors of EuroAkad. The offer is not directed to consumers.

(4) These GTC apply exclusively; EA does not accept any conflicting or deviating terms and conditions of Customers, unless EA has agreed explicitly to them in writing. These GTC apply also if EA renders its services unconditionally in knowledge of conflicting or deviating terms and conditions of Customers.

§ 2 Offer - Registration - Contracting
(1) The Customer can register for Events via the booking form on the internet, mail, fax or email. A booking is accepted and a legally binding contract is entered if EuroAkad accepts explicitly the registration of the Customer or does not reject the booking within seven days after receipt of the completed and signed booking form in writing. The contract becomes legally binding at the latest once the full booking fee has been credited on the bank account of EA. In addition, EA will confirm the booking to the Customer by email. A partial booking is only possible if parts of an Event have been declared partially bookable.

(2) Registrations are always handled in the order of receipt. If one booking cannot be considered, the relevant Customer will be informed promptly.

§ 3 Service of EA
(1) Content, extent, duration and other details of the Event and the services are set forth in the publications of EA on the Events and are the basis for the booking of the Customer.

(2) The event fee is per person and event date. It includes - as far as announced - the event documents, lunch and beverages. Furthermore, the issuance of a participation certificate is included. Hotel accommodation / overnight stay / travel arrangements are not included.

§ 4 Event fee and charges - Payment conditions - Set-off
(1) Unless agreed otherwise, the event fees set forth in the publications on the Events apply. Furthermore, EA may charge additional charges for additional services as incurred (e.g. handling of visa invitations, changes to invoices, mailing of invoices, etc.) according to the price list published on the website of EA at the time the contract is concluded. VAT applicable on the day of invoicing must be added to all prices.

(2) The Customer is obliged to pay the agreed fee and any additional charges in advance, i.e. before the start of an Event. Invoices are due immediately upon receipt without any deduction. Invoices are sent electronically. A Customer who does not make the payment within seven days after the due date is in default. If a Customer is in default, EA is entitled to charge interest in the amount of 8% above the base rate fixed by the European Central Bank. If EA proves a higher amount of damage caused by the delay of payment, EA may assert a claim for such higher amount.

(3) Instalments are accepted only in exceptional cases and only based on an individual written agreement. Payments shall only be made based on invoices or made by wire transfer. Cash or credit card payments are accepted only if previously agreed by EA. Payments by bill / check will not be accepted.
GTC Terms and Conditions

(5) A set-off by the Customer is only possible with claims that have been awarded by a final court judgment, have been recognized by EA or are directly linked to the main claim of EA.

(6) A settlement via credit card on the website is carried out by: HUELLEMANN & STRAUSS ONLINE SERVICES S.à r.l.; 1, Place du Marché; L-6755 Grevenmacher; R.C.S. Luxembourg B 144133; email: info@hso-services.com; managing director: Ramona Spies Heiko Strauss. This does not apply for credit card payments made over the phone.

§ 5 Withdrawal by the Customer - Cancellation

(1) Cancellations must be made in writing or in text form. For a cancellation more than 30 days before the Event, a processing fee of 80.00 plus VAT is due immediately. The remaining conference fee after deduction of the processing fee will be refunded. For a cancellation more than two weeks before the Event 50% of the event fee and additional charges plus VAT have to be paid by the Customer. In case of a no show or cancellation within a period of two weeks before the Event, the full fee for the Event plus VAT is due and payable. The Customer is free to prove that the damage caused to EA was smaller or did not exist. EA accepts substitute Participants at no additional cost replacing the originally registered Participant if EA is informed of the substitution at least three days prior to the Event.

(2) A partial / daily cancellation of an Event and a substitution for a part of the Event or on a daily basis is not possible.

(3) If the event fee including any additional charges is not paid on the day of the Event or can the payment not be clearly proved, EA can exclude the relevant Participant from the Event. Nonetheless, the event fee remains due immediately and can be claimed by EA by enforcement or in court proceedings.

§ 6 Cancellation / Changes by the organiser / Exclusion of participants from the Event

(1) EA is entitled to withdraw from the contract for cause, irrespective of other reasons, in particular if: there are not sufficient registrations for an Event; or the Event has to be cancelled due to reasons that are not under the control of EA (e.g. force majeure, strike, due to absence of a speaker, disruptions at the venue). In the aforementioned cases all paid participation fees will be fully refunded. EA will inform Customers as early as possible in such cases. A cancellation due to an insufficient number of registrations will be communicated by no later than two weeks before the Event.

(2) Claims for damages of Participants are excluded in those cases, unless such costs are incurred due to gross negligence or wilful conduct on the part of EA or its agents. In case of disruption of its services, EA commits to undertake all reasonable measures to contribute to remedying or limiting the disruption. Should EA reimburse travel expenses in certain cases out of goodwill, this shall constitute an exception.

(3) EA reserves the right to substitute speakers by others and make any necessary changes to the Event program or to relocate the venue while maintaining the overall character of the Event as required.

§ 7 Copyrights, Privacy policy and Lists

(1) The documentation/records distributed at the Event are protected by copyright. Copying, dissemination or any other commercial use or commercial exploitation of the documentation - including excerpts - is permitted only with the express written consent of EA. Participants may not take any pictures or make audio and/or video recordings of the Events without the express written consent of EA. EA reserves all rights.

(2) The names of the Participants and the Customers including their addresses can be made available to the other Participants and be communicated (including the relevant addresses) to a company responsible for the mail delivery. Customers or Participants have no right to claim the handover of the list of Participants of the visited Event.

(3) Customer and Participant agree to the recording
(video, photo, audio etc.) of their person at an Event and consent that these recordings may be used, exploited and/or published by EA.

(4) The privacy policy published on the website of EA applies. Besides, the statutory provisions apply.

§ 8 Liability
(1) The Events are carefully prepared and performed by qualified speakers. EA accepts no liability for being up-to-date, the accuracy and the completeness with respect to the documentation distributed at the Event and the conduct of the Event and/or any other contents of the Events, provided that there is no intention or gross negligence of EA or its agents.

(2) Our liability for breach of contract and for tort is limited to intent and gross negligence. This does not apply to injury to life, limb or health of a Participant, or claims regarding the breach of cardinal obligations, i.e. of obligations arising from the nature of the contract, breach of obligations that endangers the purpose of the contract, or a damage caused by delay (section 286 BGB). In that regard, EA is liable for every degree of fault. As far as damage does not result from injury to life, limb or health of the Customer, EA is only liable for typical damages.

§ 9 Place of performance - Choice of law - Jurisdiction - Miscellaneous
(1) If the agreement provides for nothing else, the location of payment is the registered office of EA in Berlin. The location of performance is Berlin.

(2) The law of the Federal Republic of Germany shall apply to this agreement. The application of the United Nations Convention on Contracts for the International Sale of Goods (CISG) is excluded.

(3) Agreements with entrepreneurs, legal entities of public law and to public-law special funds are subject to the exclusive jurisdiction of the competent court for our registered place of business. EA may also sue the Customer at its general place of jurisdiction.

(4) All legally relevant declarations and notifications which the Customer makes vis-à-vis EA or a third party shall require text form or be made in writing, unless otherwise provided in these GTC.

Status: September 2019